# Salhouse Parish Council Risk Management Scheme

### **About the Council**

Salhouse Parish Council is a small parish council as defined by the Local Audit and Accountability Act 2014. The Council has varying activities and functions and is currently insured through **Community Action Suffolk (Ansvar)**. The Insurance Policy is for a term of 3 years and is due for renewal 1<sup>st</sup> April 2026.

The contact details for the insurers are:

Ansvar Insurance Ansvar House St. Leonards Road Eastbourne East Sussex BN21 3UR

The Clerk retains the insurance file and will deal with all matters relating to risk and insurance. This is detailed in the Clerk's Job Description and supported by 'Governance and Accountability.' The Council supports the Clerk in this role by providing training opportunities. The Council agrees the Risk Management Policy which is reviewed every year.

#### **Definition of Risk Management**

Risk is the threat that an event or action will adversely affect an organisations ability to achieve its objectives or successfully execute its strategies or obligations. Risk Management is the process by which risks are identified, evaluated and controlled. It is a key element of the framework of governance together with community focus, structures and processes, standards of conduct and service delivery arrangements.

This document has been produced to enable the Parish Council to assess the risks that it faces and satisfy itself that it has taken adequate steps to minimise them. The Council is aware that although some risks can never be eliminated fully, it has in place a strategy that provides a structured, systematic and focused approach to managing risk, which:

- Identifies the key risks facing the council
- Identifies what the risk may be
- Identifies the level of risk
- Evaluates the management and control of the risk and records findings
- Regularly reviews, assesses and revises procedures if/when required.

## Main Actions in relation to risk management

- ✓ The Asset Register is updated during the course of the year by the Clerk.
- ✓ Risk assessments (Health and Safety) are written and updated by the Clerk where appropriate, or another designated body. Copies of risk assessments are retained.
- ✓ Sites are inspected at least annually, and records are retained.
- ✓ Play Areas are inspected weekly, and an annual inspection must be carried out by an external qualified inspector. All inspections must be retained for at least 22 years.
- ✓ The Council reviews the Insurance Policy prior to renewal.
- ✓ Financial Risk Assessments are carried out by the Clerk / Responsible Financial Officer, as required.
- ✓ Documentation is kept safely and securely.
- ✓ The Council reviews its systems of Internal Control at least annually.

#### **Document Control**

Current version adopted: 27 March 2023 Reviewed and updated: 10 March 2025 This document for review: March 2026

(1 year from date of agreement)

# The Risks identified for the Council

Risks	Risk Identified	Likelihood v Impact = Risk Rating	Management/Control of Risk	Review / assess /revise
Management				
Business Continuity	Council not able to continue business die to unexpected circumstances	Low	Councillors have spare village hall key and key box available.  Electronic backup to Google Drive (cloud) completed automatically.	Clerk/Council Existing procedures
			Locum Clerk would be recruited for long term absence.	acceptable
Clerk	Loss of Clerk/ Terminates employment/sickness/accident at work	Medium	Employment costs budgeted annually  Policies in place (H&S, Lone Worker, Pension, Grievance, Disciplinary, Training & Development)  Employer's Liability in place  Significant financial controls and monthly monitoring in	Existing procedures acceptable  Continue existing monthly monitoring
	Fraud	Low	Clerk not authorised/able to make payments  Training budget agreed annually, membership of external body (NPTS/SLCC) for advice and support	
	Incompetence	Low	Annual appraisal process (carried out by 2 Councillors)  Policies in place (H&S, Lone Worker, Pension, Grievance, Disciplinary, Training & Development)  Adequate Working Balance	Continue regular review of employment policies

Meeting Location	Health & Safety of venue	Low	Meeting rooms hired at Jubilee Hall. The Hall Management ensure relevant policies are in place and safe access and	Clerk/Council
	Adequacy		facilities.	Existing
			Clerk/Council to report any issues to Management.	procedures suitable
			Meeting room booked year in advance	
Members of the public attending	Health & Safety of public/Councillors/Clerk	Low	Public Liability Insurance in place	Clerk/Council/ VH Chair/
meetings	attending meeting		Standing Orders in place	Committee
				Existing
				procedures suitable
Meetings with	Safe working practice	Low	To ensure more than one representative of the Council	Clerk/Councillors
external bodies			attends external meetings	Existing
			Lone Worker policy in place	procedures adequate
Council Records (paper)	Loss through theft, fire or damage	Low	Older records are archived with NCC record office	Clerk/Councillors
(6060.)	aaage		Limited risk of fire as not close to significant fire source.	Existing
			Almost all paper records are also on computer.	procedures suitable
			Ensure all paperwork is collected after meetings/destroyed	
			when no longer necessary to keep	
			Retention of documents policy in place	
Council electronic	Loss through theft, fire, corruption of computer	Medium	Electronic backup to Google Drive (cloud) completed automatically	Existing procedures
records			Anti-virus software installed and updated regularly	adequate

			One PC laptop password protected. Chair has access to code in emergency.	
Operational				
SAM2 Speed watch volunteers	Roadside accident  Lifting heavy equipment	Medium	Risk Assessment and training for use of SAM2 provided (Westcotec)  Council £10 million Public Liability Insurance Policy  Asset Register maintained and Insurers advised	Clerk/Council  Council agrees insurance policy
				Asset Register updated annually by Clerk
Defibrillators	Not working	Low	Volunteers appointed to carry out weekly physical checks on defibrillators – reported on Webnos system	Clerk/Volunteers
	Not present in cabinet		Asset Insurance Insurance and Managed Solution	Clerk/Council
Contractors	Public accident	Medium	Contractors own Public Liability and risk assessments/suitable equipment  Insurance Policy Council and Contractor (£10 million)	Clerk/Council
Financial				
Precept	Adequacy of Precept	Medium	Reserves held in General Reserve (approx. 6 months of annual Precept)  Reviewed annually	Clerk/Council  Existing  procedures  adequate

Cash flow and end of year		Medium	Budget prepared	Existing procedures
balance			Budget Monitoring document provided to Councillors	adequate
			Reserve funds allocated	Policies reviewed
			Fidelity Guarantee in place	annually
			Internal Controls in place	
			Insurance Policy	
Insurance	Adequacy; Cost; Compliance;	Low	Review undertaken of insurance arrangements prior to renewal	Clerk/Council to ensure cover is adequate for any
	fidelity		Three quotes obtained	changes
			Asset register updated and reviewed	
			Employers Liability, Public Liability and Fidelity Guarantee (statutory requirements) in place	
Handling of	Loss through theft or	Low	Council has no petty cash or float accounts	Existing
cash	dishonesty		All transactions made electronically with 2 signatures	procedures adequate
Banking	Inadequate checks	Low	Financial Regulations in place and reviewed annually	Council - Review Financial
			Monthly bank reconciliation and payments list presented to Council monthly.	Regulations annually
			All banking records available to view	Existing procedures adequate

	Inappropriate payments		Payments authorised by full Council and set up/authorised by 2 Councillors  All payments/invoices available to view	
Financial controls and records	Inadequate checks	Low	Monthly reconciliations carried out and presented to Council  Two Councillor signatories for all payments following authorisation from full Council – minuted	Existing procedures adequate  ACTION:
			Internal and external audits carried out S137 payments identified/minuted separately	arrange internal audit quarterly by Councillor
Election Costs	Unbudgeted election costs	Medium	Risk is higher in election year (2023,2027 and every 4 years)  Earmarked reserve in place as estimated by BDC	Existing procedures adequate  To review after election and reset reserve in Precept planning
VAT	Reclaiming / charging	Low	Council does not charge VAT  VAT reclaimed annually as set out in the Financial Regulations	Clerk  Existing procedures adequate

Office Equipment	Loss / damage	Low	Stored at Clerks home (place of work)  Insurance cover in place	Asset register updated with new purchases and checked annually
Annual Return	Not submitted within the time limit  Incorrect completion	Low	Clerk attends annual training and ensures deadlines are met  Annual Return is completed by the RFO and signed by the Council at the May or June meeting. Internal Audit is appointed annually by Council and reviews the figure and calculations and when satisfied signs the appropriate page of the AGAR.  External Auditor is final check of the AGAR	Existing procedures adequate
GDPR				
Data Protection	Policies not in place and adhered to	Medium	DPO appointed Clerk and Councillors trained  Data Protection Policy adopted	Existing procedures adequate  ACTION: Review annually
Freedom of Information	Policy Provision	Low	Policy in place and clear guidelines online for submission of FOI requests	Existing procedures adequate  External advice/support available

Public Spaces				
Grass Cutting and Strimming (recreation ground and	Public injury	Medium	Qualified contractors appointed annually  Copy of public liability insurances requested	Existing procedures adequate
village) Street furniture, benches, bus shelters, noticeboards, litter & dog bins	Public injury / damage	Low	Annual review of assets  Physical checks carried and any issues reported  Public liability insurance in place  (Some litter/dog bins responsibility of BDC and therefore issues reported directly to them)  BDC empty litter/dog bins weekly – any issues re overflowing reported to BDC  Teddy bear bin at recreation ground bin emptied weekly by maintenance contractor	Existing procedures adequate  Annual review of assets carried out
			Reserve for replacement of assets	ACTION: Review adequate annual and long-term reserves
Play area equipment	Public injury / damage	Medium	Weekly inspection by volunteer and maintenance contractor / Covered by Cllrs  Action taken on reports of damage  Annual inspection by RoSPA  Signage in place on play, gym and MUGA equipment	Existing procedures adequate

Litter picking	Public/volunteer injury	Medium	Litter picking carried out by Team Salhouse	Council
			Hi-vis Vests worn, and correct equipment used.	ACTION: Risk
War Memorial	Public injury / damage	Low	Inspection carried out with Asset Review	Council/Clerk
			Listed building	Existing procedures
			Nick Hindle Stonemason cleaned and secured the war memorial in January 2022	adequate
Village Sign	Public injury / damage	Low	Inspection carried out with Asset Review	Existing procedures
			Village Sign People repainted sign November 2021	adequate
Liability				
Legal Powers	Illegal activity / payments	Low	Decisions and payments made only within the Powers of the Parish Council, resolved and minuted	Existing procedures adequate
			Terms of reference clearly outlined in Standing Order which	
			is available to all	Standing Orders reviewed annually in March
Minutes / Agendas / Statutory	Accuracy / legality	Low	Minutes and agendas are produced and displayed in the prescribed method and adhere to legal requirements	Existing procedures adequate
documents			Minutes approved and signed at next PC meeting	
			Business conducted at Council meetings managed by the Chair	
			Code of Conduct to be adhered to by all Councillors	

			All Councillors personal responsibility to declare any interests at meetings	ACTION: Councillor training after election May 2023
Councillor Conduct	Councillors' requirement to adhere to agreed code of conduct	Medium	Councillors sign up to Code of Conduct and disclose interests.	Clerk/Councillors
	Conduct		All Councillors personal responsibility to declare any interests at meetings	LGA Code of Conduct adopted 15 <sup>th</sup> May 2023
Public Liability	Risk to third party, property or individuals	Medium	Insurance in place (£10 million any one event)  Risk assessments undertaken where applicable	Review annually
Employer Liability	Non-compliance with employment law	Low	Insurance in place  Updates shared from NPTS / NALC / SLCC / HMRC etc.	Review annually
Legal Liability	Legality of activities	Medium	Officials' indemnity incorporated in Employers Liability	Existing procedures adequate
Members Interests	Not declared / out of date	Medium	Item on agenda for declaration of interests Individual Councillors responsibility to ensure their interests are kept up to date and inform BDC	Adequate  Register of Interests forms competed May 2023

## Risk Schedule

Item	Frequency	Last Reviewed	Comments / Actions
<ul> <li>Street furniture (benches/bus shelters/dog &amp; litter bins/ noticeboards</li> <li>War Memorial</li> <li>Village Sign</li> <li>Play Equipment (inc. gym and</li> </ul>	<ul> <li>Annual asset review</li> <li>Annual asset review</li> <li>Annual asset review</li> <li>Weekly/monthly inspection by volunteer</li> </ul>	<ul> <li>March 2023</li> <li>March 2023</li> <li>March 2023</li> <li>Current</li> </ul>	To be documented by Councillor / Clerk carrying out review
MUGA)  Parish Council Insurance including  Public & Employers liability Fidelity guarantee Personal accident  Financial Matters	<ul> <li>(recorded)</li> <li>Annually before renewal</li> <li>Annually before renewal</li> <li>Annually before renewal</li> </ul>	• March 2023	Long-term agreement in place with Ansvar (Community Action Suffolk) 1 <sup>st</sup> April 2023 to 31 <sup>st</sup> March 2026
<ul> <li>Banking arrangements</li> <li>Insurance providers</li> <li>Vat return completed</li> <li>Budget agreed</li> <li>Precept requested</li> <li>Bank reconciliation</li> <li>Salary review</li> <li>Internal Audit</li> <li>External Audit</li> <li>Internal Control checks</li> <li>Financial Regulations</li> </ul>	<ul> <li>When signatories change</li> <li>At time of renewal</li> <li>Annually by Clerk</li> <li>Annually by Council</li> <li>Annually by Clerk once Council agreed</li> <li>Monthly by Clerk</li> <li>Annually at Appraisal</li> <li>Annually by appointed qualified auditor</li> <li>Annually by PKF Littlejohn (until 2027)</li> <li>Quarterly by appointed Councillor</li> <li>Annually reviewed by Council</li> </ul>	<ul> <li>December 2022</li> <li>March 2023</li> <li>March 2024</li> <li>January 2024</li> <li>January 2024</li> <li>Ongoing</li> <li>April 2024</li> <li>May 2024</li> <li>June 2024</li> <li>March 2024</li> </ul>	Internal auditor appointed September 2023 To be agreed

Administration			
<ul> <li>Agendas published on time</li> <li>Minutes signed and published</li> <li>Standing Orders reviewed</li> <li>Computer back up</li> </ul>	<ul> <li>Annually by Internal Auditor</li> <li>Annually by Internal Auditor</li> <li>Annually by Council</li> <li>Clerk</li> </ul>	<ul><li>May 2024</li><li>May 2024</li><li>March 2024</li><li>Current</li></ul>	Procedures Adequate
Employer Responsibility			
<ul> <li>Employment Contract</li> <li>Staff Appraisal</li> <li>Training</li> <li>Contractors' insurance</li> <li>PAYE</li> <li>Pension</li> <li>Employment policies</li> </ul>	<ul> <li>Within 13 weeks of start date</li> <li>Annually by 2 Councillors</li> <li>Budgeted &amp; recorded</li> <li>In place</li> <li>In place (HMRC RTI system)</li> <li>In place (LGA – Norfolk Pension Fund)</li> <li>Reviewed/agreed by Council</li> </ul>	<ul> <li>January 2017</li> <li>Ongoing</li> <li>Ongoing</li> <li>Ongoing</li> <li>Monthly by Clerk</li> <li>Monthly by Clerk</li> <li>Action</li> </ul>	Next Appraisal due April 2025 Part completed
Councillors Responsibilities			
<ul> <li>Code of Conduct Adopted</li> <li>Register of Interests Completed</li> <li>Declarations of Interest minuted</li> </ul>	<ul> <li>In place</li> <li>Councillor to completed and submit to BDC 28 days after elected/co-opted</li> <li>Standing Item on agenda</li> </ul>	<ul> <li>May 2023</li> <li>Councillor responsibility to maintain</li> <li>Current/ongoing</li> </ul>	Updated LGA Code of Conduct adopted May 2023 Link on website to BDC for Register of Councillors interests declared